



CAR Reporting October 2019 Updates

Updated November 8, 2019

Project Name: Review of Scheduling Process/Systems

Prepared By: Rifka Mayani

Date Prepared: October 14, 2019

Status: On Track

Estimated Completion: July 2020

Accomplishments To Date

- Increased Utilization for Students - Opened up additional access in EMS for Student Organizations to directly book space for meetings and information tables.
- Expanded Functionality for Staff
 - Expanded EMS access provided to key leaders for the Kennesaw and Marietta Student Center, along with University Events, after receiving approval from the EMS steering committee.
 - Collaborated with the Catering and Event A/V providers to expand access to allow for direct invoicing of events through EMS.
- Final Exam Bookings – Developed automation between Banner and EMS to accurately reflect and book final exams in EMS.
- Improved Automation and Reporting - Expanded usage of automated reports and notifications from EMS to notify service providers of events that require support as well as changes that occur close to the actual event date.
- Legacy Data Cleanup – Clean-up of categories and resources, messages, comment types, features, notification rules, statuses, and departments.
- Room Audits (Facilities) - Performed audit of room types in collaboration with Facilities and a cleanup is in process to ensure EMS system room data is accurate.
- Academic Scheduling: Initial meeting held with stakeholders to discuss business process changes.
- Improved Training and Documentation: Initial meeting held to identify documents and processes that need updates. Modifications to these documents and processes are in progress.

Plans For Next Month

- Academic Scheduling – Continue to meet and define business requirements.
- Improved Training and Documentation – Continue to review and make modifications and prepare for distribution to the campus community.
- Catering - Possible upcoming collaboration with KSU Catering to expand system capabilities in support of catering operations.
- Room Audits (Events/Student Life) – Room audits will be conducted by University Events and Student Life to verify accuracy of room information.

Project Name: Intranet/Other Internal Communications Tools

Prepared By: Alice Wheelwright

Date Prepared:

Status: Planning/ On Track

Estimated Completion: Spring 2020

Accomplishments To Date

- Created a new, periodic newsletter from the Office of the Provost to begin distribution in November
- Began distribution of KSU in the News, a new digest of recent media stories featuring the University and faculty, staff, students, or alumni

Plans For Next Month

- Will enter final stage of development for the University's new events calendar. Next month, the project team will migrate content from the legacy KSU master calendar to be launched at the beginning of the Spring 2020 semester
- Finalizing the design and content for 'Best of the Nest', our weekly digital publication highlighting news and activities from the University
- Preparing drafts for a revamped alumni newsletter

Project Name: KSU Budget Review Process

Prepared By: Antrameka Knight

Date Prepared: October 17, 2019

Status: On Track

Estimated Completion:

Accomplishments To Date

- Position Management (PM) Reports:
 - Lynn Kirkland, Academic Operations Manager, reviewed report enhancements to reports made last month. Some issues were identified and must be corrected. One additional list report was discovered to be missing from the original request and will be developed.
- SAS Training:
 - Since the implementation of SAS training in March 2019, almost 190 users have received either beginner training or intermediate training. This group includes business managers, department chairs, and other users who access the SAS system to track budgetary/financial data. Going forward, sessions will be held approximately every 6-8 weeks, with classes alternating between campuses.
- Budget Website:
 - The website has been updated with FY2020 budget data, including charts, trends, and a report showing budget by division/fund. This data provides transparency regarding the institution's overall budget and how it is allocated.

Plans For Next Month

- All PM issues will be applied and implemented, which includes the addition of the list report.
- A beginner SAS training will be held on November 8. This class targets users who are brand new to SAS Financials. Participants are taught how to navigate through the Comprehensive Financial Report (CFR) and understand the data in order to help them become more fluent in tracking their departmental budgets.
- Publish SAS job aids to the Budget website that users can access prior to training

Project Name: Class and Comp Structure

Prepared By: Karen McDonnell

Date Prepared: October 25, 2019

Status: Complete

Estimated Completion: November 2019

Accomplishments To Date

- Overall pricing and validation of titles and pay bands complete.

Plans For Next Month

- Pre- communication of and ultimate posting of job description library and pay bands on new Compensation web page within HR website (pending approval by cabinet of communication plan).

Project Name: Department-Specific Onboarding

Prepared By: Karen McDonnell

Date Prepared: October 25, 2019

Status: On Track

Estimated Completion: December 2019

Accomplishments To Date

- Owl-On-Board website created with hiring manager and new employee checklists complete
- Process maps created for each step in the process

Plans For Next Month

- Continued build out of the website and checklists
- Begin re-vamping of overall new employee orientation
- Design of feedback tools for 30/60/90 day feedback

Project Name: Business Process Automation – BPA Solution

Prepared By: Rifka Mayani and Jim Herbert

Date Prepared: October 14, 2019

Status: On Track

Estimated Completion: December 2019

Accomplishments To Date

- Business process automation solution identified (provides for workflows, forms, Banner compatibility, and the ability to create integrations with external systems)
- Solution purchased
- Phase 1 (Banner data connectivity “Ethos Data Integration”) in progress - Also allows for connectivity to other enterprise systems and locally developed applications.

Plans For Next Month

- Continued work on Phase 1 (Estimated completion December 2019)
- Project planning (with vendor) begins for Ellucian Workflow implementation

Project Name: Training for Procurement Staff

Prepared By: Donna Bertrand

Date Prepared: October 18, 2019

Status: On Track

Estimated Completion: November 2019

Accomplishments To Date

- At the bi-weekly team meetings, the Associate Controller for Accounting Operations provides training on the KSU Purchasing Manual Training.
- Asst. Directors of Procurement and Strategic Sourcing, Lisa Mehalko and Zachanta Valoy, respectively hold weekly team meetings to review different areas of procurement and customer service.
- Buyers and Contracting Officer took CUL Training, Service Excellence first week of October.

Plans For Next Month

- Bi-Weekly trainings on the KSU Purchasing Manual will continue while the assistant directors will focus on their area-specific trainings on customer service.
- Specific actions regarding the four main areas of concern from the Procurement Focus Groups were: communication; training, technology and collaboration.
 - Communication – Adding a what’s new banner across the Procurement webpage.
 - Training – Bi-weekly team meetings, bringing national training classes to KSU and attending procurement conferences.
 - Technology – Working with UITS to have a single sign-on for the various financial systems like concur and Works.
 - Collaboration with different departments – Sending Buyers to spend a week at a time, with their college/departmental partners.

Project Name: Concur – Live Training

Prepared By: Sandy Cagliani

Date Prepared: October 21, 2019

Status: On Track

Estimated Completion: Ongoing

Accomplishments To Date

- Departmental and College Approver Training Sessions. • Approver training with Business Managers 09/24/2019.
 - Approver training with Bagwell College of Education Leadership 10/17/2019.
 - Department training with Software Engineering – 09/09/2019.
- Individual training sessions for new Concur users working in supporting role for faculty and staff.
 - Meeting with Dean of Southern Polytechnic College of Engineering.
- Ongoing, monthly Travel Drop-In Sessions on the Kennesaw and Marietta Campus.
 - Highest attendance to date at Marietta Campus Drop-In on 10/15/2019
- Live Owl Train Training Sessions for Travel Policies and Procedures and Concur Use on the Kennesaw Campus – 09/25/2019.
 - Canceled on Marietta Campus due to enrollment of 1 participant.

Plans For Next Month

- 09/29/2019 – Travel Drop-In Session for Education Abroad faculty & staff transitioning to Concur.
- 10/22/2019 – Department training – Library.
- 11/12/2019 – Travel Drop-In Sessions on Marietta and Kennesaw Campus locations.
- Scheduling meetings for College of Architecture and Construction Management in process.

Project Name: Concur – Online Training and Assistance

Prepared By: Sandy Cagliani

Date Prepared: October 21, 2019

Status: On Track

Estimated Completion: October 2019

Accomplishments To Date

- Completion of short training videos added to Travel Website for Kennesaw State University travelers covering the top 5 challenges for KSU travelers in preparing travel authorizations and expense report submission.
- Addition of non-employee travel, to include students, lecturers and job candidates.
- Ongoing distribution of Infrequent Traveler e-mails, providing timely reminders of policy and expense report submission tips.
- Updates to FAQs for domestic and international travel.

Plans For Next Month

- Completion and upload of revised Check Lists for Travelers and Approvers by 10/31/2019.

Project Name: Concur – Next Gen

Prepared By: Sandy Cagliani

Date Prepared: October 21, 2019

Status: On Hold

Estimated Completion: Date Unknown

Accomplishments To Date

- Cost/benefit analysis of Concur and PeopleSoft Travel and Expense presented in CAR meeting on June 20, 2019.
- Travel Manager attended the SAP Concur Fusion Exchange August 27, 2019. No changes to 2020 date for potential implementation.

Plans For Next Month

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Project Name: Policy – Training and Communication

Prepared By: Kevin Gwaltney

Date Prepared: November 6, 2019

Status: On Track

Estimated Completion: Spring 2020

Accomplishments To Date

- Submitted memo to Dr. Schwaig and Ms. Nkumeh recommending the formation of the task force to suggest an efficient, effective process that results in the publication and communication of new and revised University-level policies.
- Ms. Nkumeh discussed the recommended task force with President Whitten.

Plans For Next Month

- Follow up with Ms. Nkumeh regarding the outcome of the meeting with President Whitten
- Form task force and begin discussions for revised process

Project Name: Employee Engagement

Prepared By: Karen McDonnell

Date Prepared: October 25, 2019

Status: Delayed

Estimated Completion:

Accomplishments To Date

- Engagement teams meeting to design proposed solutions to identified needs:
 - Communication – requested regular newsletters from key departments announcing changes
 - Recognition/Appreciation – survey completed at Benefits fairs around recognition events; redesigning staff awards
 - Perks - identifying perks that should be built out to increase staff participation; identify communication methods
 - Career Paths – identifying areas where a career path makes sense; how to appropriately compensate for different career levels.

Plans For Next Month

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Completed Projects

Project Name: Intentional Pathways for Students

Prepared By: Lynn Disbrow

Status: **Complete**

Final Result:

Fall 2019 new students were educated on focus areas and moved into the appropriate focus area or into an existing major.

Number of students choosing each focus area for Fall 2019

- Undeclared-Arts: 9
- Undeclared-Business & Mgmt: 54
- Undeclared-Education: 4
- Undeclared-Engr & Math: 34
- Undeclared-Health Professional: 5
- Undeclared-Humanities: 4
- Undeclared-Science, Comp & Tech: 40
- Undeclared-Social Sciences: 36

Project Name: Momentum Year – Graduation Coaches

Prepared By: Lynn Disbrow

Status: **Cancelled**

Final Result:

A proposal for the development of a graduation coach department; however, the decision was made to not move forward with this option.

Project Name: Marietta Parking Lot Addition

Prepared By: Lee White

Status: **Complete**

Final Result:

Project Name: KSU Brand Refresh

Prepared By: Alice Wheelwright

Status: Complete

Final Result:

- Refreshed brand including all elements of the brand (logo, messaging, mission, vision, values, brand pillars, new brand guidebook outlining more expansive branding elements, new advertising campaign) all launched as of 8/19/19.
- New brand well received in the marketplace with new media coverage of the First Day of School Cake and the Brand Launch events exceeding previous year's coverage.
- Continuing to monitor and measure metrics on advertising campaign.
- Will continue to work across the University on new branding adoption and understanding.

Project Name: One Community Council Meetings

Prepared By: Alice Wheelwright

Status: **Complete**

Final Result:

- One Community Council meetings fully established. We hold three sessions a year (Fall, Winter, Spring) bringing the entire University marketing and communications community together to share best practices, provide skill building sessions, update on key University initiatives.
- Hold Community of Interest sessions every six to eight weeks to get smaller groups together that share areas of interest (Marketing, Graphic Design, Web Content Development and Management, Communications and Social Media and Photography and Videography).

Project Name: KSU Today (formerly KSU Inform 2.0)

Prepared By: Alice Wheelwright

Status: **Complete**

Final Result:

- In January 2019, transitioned daily communications digest for faculty and staff from KSU Inform to KSU Today. The new, easier to read and digest format has been well received.
- Some of the new communications tools outlined in Internal Communications Tools update will replace KSU Today yet this year.

Project Name: Marietta Student Center Renovation

Prepared By: Gloria Laureano

Status: **Complete**

Final Result:

In Fiscal Year 2018, funds for the design process for a potential Marietta Student Center Renovation were allocated by the University. This design process has now concluded, and Facilities is in possession of the design recommendations. The design process included meetings of various building and campus stakeholders and resulted in a proposed renovation that could take up to 10 years to implement. Any future movement on this project depends on the addition of the Marietta Student Center renovation construction to the University's Facilities Master Plan, approval by the Board of Regents, and funding by the BOR/the University.

Project Name: Marietta Campus Life Space

Prepared By: Gloria Laureano

Status: **Complete**

Final Result:

Additional informal gathering space available for students near the Wilson Student Center, and with carpet project completed, the "living room" of the campus in the Wilson Center makes it more of a welcoming space where students can gather and engage in conversation or just study. The meeting rooms also received new carpet and their AV was upgraded, making for an enhanced meeting experience for student organizations as well as faculty and staff meetings.

Usage statistics for the building are available upon request; a semester report will be produced by January 2020. We are also embarking on a customer service satisfaction survey. Results will be included in the semester report for the building.

Project Name: Marietta Rec. Opportunities and Facilities

Prepared By: Gloria Laureano

Status: **Complete**

Final Result:

Programming has been planned for and will be in full use during spring 2019.

Project Name: Marietta Rec. Opportunities/Facilities – Feasibility

Prepared By: Gloria Laureano

Status: **Complete**

Final Result:

Proposal is waiting to go for BOR approval pending some other projects that were advanced just before this one. Conversation to follow-up with key university stakeholders.

Project Name: Strategic/Prioritized Hiring

Prepared By: Karen McDonnell

Status: **Complete**

Final Result:

- Contracts with Targeted job sites
- Campus Roadshows on how Talent Acquisition can support campus
- Sourcing candidates for key roles
- Transitioning recruiters to support campus with pre-screening and search committees

Project Name: Compensation Policy

Prepared By: Karen McDonnell

Status: **Complete**

Final Result:

Policy has been through the policy approval process and has been implemented detailing compensation transaction types and the resulting impact on pay. The policy can be found on the Policy Portal at <https://kennesaw.policytech.com/?public=true&siteid=1>.

Project Name: HR Academy

Estimated Cost: \$22,000

Prepared By: Karen McDonnell

Status: **Complete**

Final Result:

KSU HR Department members have received training from the Society of Human Resources Management. Training included such topics as Consultative HR, The HRBP Role, Change Management, Communications and Influencing and Coaching Leaders. Refresher courses and additional content is presented monthly to ensure HR Staff competencies can support the needs of KSU.

Project Name: New Manager Training

Prepared By: Karen McDonnell

Status: **Complete**

Final Result:

New Manager Orientation, a program designed for experienced managers who are new to KSU, launched in April of 2019. Sessions are offered every other month in a two day format, providing new managers training on KSU history, Human Resources overview, Talent Acquisition, Performance Management, Compensation, Benefits and Employee Relations. A second course is being developed for employees newly promoted to management so they will receive management essentials.

Project Name: Class and Comp Equity Study

Prepared By: Karen McDonnell

Status: Complete

Final Result:

Due to budgetary constraints, class and compensation equity will be evaluated on a case by case basis.

Project Name: Transform Electronic Workflow

Prepared By: Rifka Mayani

Status: **Cancelled**

Final Result:

Elements of this initiative will be covered through both the DocuSign and Business Process Automation projects.

Project Name: DocuSign Electronic Signature

Estimated Cost: \$70,000

Prepared By: Rifka Mayani

Status: **Complete**

Final Result:

Kennesaw State has significantly reduced our reliance on paper forms and manual routing. There has been a sizable increase in the utilization of DocuSign each month since deployment. August 2019 had 5500 envelopes created, compared to 3200 in July 2019. Significant efficiencies over paper documents have been seen, with 50% of DocuSign workflows completed in less than one hour.

Project Name: Housing WiFi for Marietta and Kennesaw Campuses

Prepared By: Davide Gaetano, Jim Herbert

Status: Complete

Final Result:

Wireless services went live this Fall 2019 semester in all Kennesaw State University operated residences, providing students with a significant service improvement of 100Mbps per device Internet connectivity. This turnkey service, which provides on-site technical support and a 24/7 service desk is being provided at a lower cost than would be possible as a self-operated service. Quality of service has been greatly improved, with faster speeds, denser wireless coverage, and support for gaming.

Project Name: Adult and Commuter Tracking System

Estimated Cost: \$500

Prepared By: Bob Mattox

Status: **Complete**

Final Result:

The student check-in/tracking system for Adult Commuter Student Affairs was designed to provide information and reporting tools on the type of services and resources used by current students. This information is then accessible from a reporting suite online using KSU's network. This data can assist leadership in determining what service may be offered or expanded upon for our students. At the end of the present semester, we will have data on which to base next semester.

Project Name: Co-Curricular Credentialing Model

Estimated Cost: \$16,000

Prepared By: Bob Mattox

Status: **Complete**

Final Result:

Additional modules for OwlLife were purchased and phase 1 pilot was successfully completed. The next phase will be to ensure all student engagement data is captured in OwlLife for us to implement Owl Paths and enhanced tracking for all co-curricular activities. This will support the division's efforts to connect student engagement data with student progression.

Project Name: Assessment of Career Planning Offerings for Grad Students

Prepared By: Ana Baida

Status: **Complete**

Final Result:

Project Name: Launching PeopleGrove Mentorship Platform

Prepared By: Jyll Kafer

Status: **Complete**

Final Result:

- Post Launch registered Alumni Users to-date - 630
- Student users to date- 568

Project Name: Process Improvement Plan

Prepared By: Catherine Ice

Status: **Complete**

Final Result:

Website updates are ongoing. Procurement Advisory Council meets regularly.

Project Name: KSU Purchasing Manual

Prepared By: Catherine Ice

Status: **Complete**

Final Result:

Procurement Team is reviewing sections of the KSU Purchasing Manual at bi-weekly team meetings. It is creating discussions among the team and has led to a couple of updates that will be incorporated into the Manual. These trainings have also led to more consistent answers from the team to the end-users on campus.

<https://fiscalservices.kennesaw.edu/procurement/KSU%20Purchasing%20Manual%205-24-19.pdf>

Project Name: Procure to Pay Matrix

Status: **Complete**

Final Result:

During Fiscal Update Meetings with campus' Business Mangers, it was mentioned that this tool is very helpful in determining how to proceed with a purchase – which way to do it and to whom to contact if still uncertain.

https://fiscalservices.kennesaw.edu/procurement/docs/Procure_to_Pay_Matrix.pdf

Project Name: Procurement Process Flowcharts

Status: **Complete**

Final Result:

Simplified the procurement process for the campus and shows the interconnectivity of the impact between procurement and the campus.

<https://fiscalservices.kennesaw.edu/procurement/business-with-ksu.php>

Project Name: University Contract Listing

Status: **Complete**

Final Result:

Assists the campus with obtaining products and services quicker than a new solicitation.

<https://fiscalservices.kennesaw.edu/procurement/business-with-ksu.php>

Project Name: Service Level Agreement Dashboard

Status: **Complete**

Final Result:

These dashboards are continuing on a monthly basis. They provide a window into procurement that helps procurement maintain its accountability.

https://fiscalservices.kennesaw.edu/procurement/sla/sla_reporting/current_sla.pdf

Project Name: Procurement Advisory Council

Status: **Complete**

Final Result:

Project Name: Policy – Electronic Document Control Estimated Cost: \$0

Prepared By: Paula Bechtler

Date Prepared: August 23, 2019

Status: Complete

Final Result:

Implemented a new software to help house and manage policy documents and updated the KSU policy website.